## Cabinet Corporate Performance Scorecard: Q1 2024/25 (April - June 2024)



## **Priority One: Clean and green places**

### Keep our streets and public spaces clean and welcoming

- There were 3,530 customer reported fly tips reported and removed in Q1 2024/25. This is the highest quarterly figure since we started reporting this in 2019.
- There was a total of 402 Fixed Penalty Notices issued for fly-tipping in Q1 2024/25, this is a significant drop when comparing to the same period last year (1,333).
- · Over the last year the percentage of reported fly tipping incidents cleared within 24 hours has consistently exceeded the set target.

| Fly tipping - Fixed Penalty Notices and S87) | s (\$33               | Customer reported | d fly tips remo | Percentage of repo<br>incidents cleared v |                                   |            | Pro-active flytip removal |                  |        |                       |
|--|-----------------------|-------------------|-----------------|---|-----------------------------------|------------|---------------------------|------------------|--------|-----------------------|
| 402  |                       |                   | 3,530           |   |                                   | 95%        |                           |                  | 29,167 |                       |
|  | Quarterly<br>Q1 24/25 |                   |                 | Quarterly<br>Q1 24/25                     | Quarterly target<br>Annual target | 90%<br>90% | Quarterly<br>Q1 24/25     |                  |        | Quarterly<br>Q4 23/24 |
| Previous quarter 1,424                       |                       | Previous quarter  | 2,756           |   | Previous quarter                  | 94%        |                           | Previous quarter | 30,135 |                       |

### Enable active and low carbon travel

- Focus has been on procurement of 1,300 chargers to be delivered by the end of 2026. These are made up of 1000 standard chargers, 265 fast chargers and 35 rapid chargers. In the financial year 2023/24 two rapid chargers were installed.
- 9km of new cycle routes added to the network in 2022/23.

| Number of new ele<br>installed on public<br>car parks |            | •                     | Km of new cycle routes added to the network |     |                   |  |  |  |  |
|---|------------|-----------------------|---|-----|-------------------|--|--|--|--|
| Quarterly target<br>Annual target:                    | 0<br>1,000 | Quarterly<br>Q1 24/25 |   | 9   | Annually<br>22/23 |  |  |  |  |
| Previous quarter                                      | 0          |                       | Previous year                               | 1.4 |                   |  |  |  |  |

## **Priority One: Clean and green places**

### Facilitate reuse of materials, reduce waste and increase recycling rates

- More loads of recycling are being rejected prior to processing in comparison to Q4 (216.8tn) and Q1 (193.3tn) last year. By keeping this indicator below target this results in more
  loads going through to be processed which is positive but leads to a contamination rate at material recycling facility. The contamination rate at the material recycling facility has
  been at its highest quarterly rate since Q4 2022/23 (16.7%).
- The percentage of household waste sent for recycling in Q4 2023/24 was lower than at the same period in 2022/23 (31.1%). Analysis of the recycling tonnage shows that dry recycling and food waste tonnages dropped 5.44% and 6.75% respectively. This drop is driven by the light weighting of recyclable packaging. This fall in recycling rates is being seen across London and the country.

| Rejected dry rec          | ycling loads (to | nnes)         | Percentage conta<br>material recycling |         | at            | Residual waste p<br>(cumulative) | er household (                | (kg)          | Percentage of household waste sent<br>for recycling |       |               |  |
|---------------------------|------------------|---------------|--|---------|---------------|----------------------------------|-------------------------------|---------------|---|-------|---------------|--|
|                           | 219.2 tn         |               | Oflog indicator                        | 14.8%   |               | Oflog indicator                  | 405.4 kg                      |               | Oflog indicator                                     | 30.5% |               |  |
|                           | 213.2 ui         | Quarterl      |  | 14.0 /0 | Quarterl      |                                  | per h/h                       | Quarterl      |   | 30.5% | Quarterl      |  |
| Quarterly target          | 325 tn           | y Q1<br>24/25 | Quarterly target                       | 10%     | y Q1<br>24/25 | Quarterly target                 | 450kg per h/h                 | y Q3<br>23/24 | Quarterly target                                    | 44%   | y Q4<br>23/24 |  |
| Annual target<br>Previous | 1375 tn          | 24/20         | Annual target<br>Previous              | 10%     | 24/20         | Annual target                    | 600kg per h/h<br>399.1 kg per | 20124         | Annual target<br>Previous                           | 44%   | 20/24         |  |
| quarter                   | 216.8 tn         |               | quarter                                | 11.4%   |               | Q3 2022/23                       | h/h                           |               | quarter   | 33.1% |               |  |

## Priority Two: Strong, healthy and safe communities

## Improve feelings of safety and reduce crime and antisocial behaviour

- In the 12 months to June 2024, there was a total of 28,756 notifiable offences in Enfield, a decrease of 2.4% on the previous 12 months. London reported a 4.8% increase in the same period. Enfield recorded 85.2 total notifiable offences per 1,000 population between July 2023 and June 2024 and has the 14th lowest rate out of the 32 London boroughs.
- The number of residential burglary offences in Enfield has increased by 6.8% on the previous 12 months, higher than the London rate of 0.2% in the same period.
- Domestic abuse incidents decreased by 10.3% compared to the previous 12 month period. London similarly experienced a decrease of 6.8% in the same period. There was also a 6.4% and 4.5% decrease in domestic abuse violence with injury offences in Enfield and London respectively.
- Hate crime has seen an increase of 3.2% in the year ending June 2024. London reported an increase which was over double of Enfield at 6.5%.
- Knife crime offences also recorded an increase of 9.5% in the year ending June 2024 placing Enfield 10th highest out of the 32 London Boroughs. London experienced a similar increase of 9.2% in the same period.
- Data correct as of 23.07.24

| Total notifiable offences  Number of residential burglary offences  Number of dom  | Number of domestic abuse violence with injury offences  Number of anti social behaviour offences |
|--|--|
| 28,756 1,524   | 3,642 943 8,451  |
| July 2023 - 2023 - 2024   June 2024  | July 2023 - 2023 - 2023 - 2024 2024 2024 2024 2024 2024 2024 20                                  |
| Number of hate crime offences  Number of non domestic abuse violence with injury offences  Number of violence vi | Number of knife crime offences   |
| 651 2,706  | 8,885 624  |
| July       July         2023 -       2023 -         June       June         2024       2024  | July       July         2023 -       2023 -         June       June         2024       2024      |
| Previous 12 months         Previous 12 months         Previous 12 months         Previous 12 months  | Previous 12<br>9,145 months 570  |

## Priority Two: Strong, healthy and safe communities

## Protect vulnerable adults from harm and deliver robust early help and social care services

- There has been a total of 47 admissions to supported permanent residential and nursing care (65+) in Q1 2024/25.
- There has been a total of 5 admissions to permanent residential and nursing care among those aged 18 to 64 in Q1 2024/25, compared to 10 in Q1 2023/24.
- 89.1% of adults with learning disabilities are in settled accommodation as at Q1 2024/25, compared to 87.4% in Q1 2023/24.

| permanent Resid                   |                |                       | with Long Term Support receiving a |             |                       | Percentage of addisabilities in sett |               | _                     | Percentage of adult social care providers rated good or outstanding by the Care Quality Commission |                |                       |                  |              |                       |
|-----------------------------------|----------------|-----------------------|------------------------------------|-------------|-----------------------|--------------------------------------|---------------|-----------------------|--|----------------|-----------------------|------------------|--------------|-----------------------|
|                                   | 103.8          |                       |                                    | 2.47        |                       |                                      | <b>54.1</b> % |                       |  | 89.1%          |                       |                  | 0.0%         |                       |
| Quarterly target<br>Annual target | 107.6<br>430.5 | Quarterly<br>Q1 24/25 | Quarterly target<br>Annual target  | 1.97<br>7.9 | Quarterly<br>Q1 24/25 | Quarteriv tardet                     | 56%<br>56%    | Quarterly<br>Q1 24/25 | Quarterly target<br>Annual target  | 89.4%<br>89.4% | Quarterly<br>Q1 24/25 |                  | 0.0%<br>0.0% | Quarterly<br>Q1 24/25 |
| Q1 23/24                          | 121.4          |                       | Q1 23/24                           | 4.94        |                       | Previous quarter                     | 54.6%         |                       | Previous quarter   | 89.4%          |                       | Previous quarter | 0.0%         |                       |

## Work with our partners to provide high quality and accessible health services

- The proportion of drug users (18+) successfully completing treatment has reduced over the year to 15.1% at Q4 and is below the target of 20.3%. The number of drug users in treatment has seen a slight decrease. A corrective action plan has been put in place by commissioners, and the Combating Drug and Alcohol Partnership (chaired by the Director of Public Health) is overseeing a performance review process, with a provider meeting scheduled for 17th September. This will be further reviewed at the full Combating Drug and Alcohol Partnership meeting in October.
- The reported figure for the proportion of young people exiting substance misuse treatment in a planned way is 71%. We have seen a significant improvement in performance for this indicator since the start of 2023/24. Planned discharges are measured on a year-to-date basis which means subsequent quarters are impacted by historic performance in the same year. Looking at each of the quarters in isolation, the planned discharge rate was Q2: 61%, Q3: 65%, Q4: 91% which is above baseline and national averages.

| Successful comp<br>users in treatmer<br>alcohol-only use | nt (aged 18+), e | _                     | Substance misus<br>young people exit<br>planned way of all | ing treatment | in a                  | Percentage of patients who completed<br>treatment within a month of diagnosis a<br>Enfield Sexual Health Clinics |            |                       |  |
|--|------------------|-----------------------|--|---------------|-----------------------|--|------------|-----------------------|--|
|  | 15.1%            |                       |  | <b>71</b> %   |                       |  | 93%        |                       |  |
| Quarterly target:<br>Annual target:                      | 20.3%<br>20.3%   | Quarterly<br>Q4 23/24 | Quarterly target:<br>Annual target:                        | 79%<br>79%    | Quarterly<br>Q4 23/24 | Quarterly target:<br>Annual target:  | 90%<br>90% | Quarterly<br>Q4 23/24 |  |
| Previous quarter   | 17.5%            |                       | Previous quarter   | 59%           |                       | Previous quarter   | 93%        |                       |  |

## Priority Two: Strong, healthy and safe communities

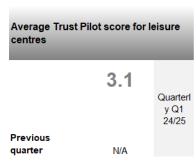
### Support communities to access healthy and sustainable food

• Take up of healthy start vouchers as of the end of Q1 2024/25 was lower than the London average of 62% and the England average of 66%. Data has been removed for Q2 and Q3 2023/24 due to inaccuracies reported by the NHS.



## Improve our leisure and sports opportunities to enable more active lifestyles

• The average trust pilot score for leisure centres is a new measure. This is scored out of 5.



# **Priority Three: Thriving children and young people**

## Help all children to have the best start in life

• Inspection outcomes as at 31 March 2024, published July 2024. Total 301 EYR providers, 223 inspected. 24 Outstanding (11%), 193 Good (87%), 4 requires Improvement (2%), 2 Inadequate (1%).

Percentage of all early years providers and childminders judged as good or outstanding by Ofsted (as at 31 March)

97.3%

Annually 23/24

Annual target

96%

Previous year 96.0%

## Priority Three: Thriving children and young people

### Safeguard children and increase support in-borough for looked after children with complex needs

- There were 395 looked after children (LAC) as of the end of Q1. This is a slight decrease from June 2023 when there were 435 LAC.
- 314 children were on a Child Protection Plan as of the end of Q1, a decrease from 328 in June 2023. There were 29 new plans and 34 cessations in Q1.
- Of the 393 children who became subject to a Child Protection (CP) Plan during the past 12 months, 39 (9.9%) had previously been on a CP Plan in the past two years. The
  percentage of children subject to CP Plan for a second or subsequent time is lower than at the same period last year (10.1%).
- 945 out of 1,037 (91.1%) completed Children & Family Assessments were authorised within 45 working days of the assessment start date. Since June 2023 the figure has remained relatively steady from 89.4% slowly increasing to a new peak of 91.9% in May 2024 which has not been achieved since 2020.
- 101 out of 166 (60.8%) care leavers aged 19-21 were in education, employment or training as of June 2024. This is a particularly complex cohort of young people, some of whom have serious mental health issues and others have recently become parents. We continue to offer this cohort individualized support to help them gain access to EET.
- The data for Q4 in relation to percentage of young people engaged in suitable education, training and employment (ETE) at the end of the order shows a decrease from Q3 2023/24. 58.8% of young people ended their order in ETE, this equates to 10 out of 17 young people. Some young people have moved out of Borough, some are not able to start college until the next intake date in September 2024. There are also some young people within this cohort that breached their order and were given another order, this results in the previous order being closed and them being recorded as NEET. Each child has a custom-made plan of support and roadmap in place to help them access education, employment, or training at the point of exit from the youth justice service.
- In Q1 there was a slight increase in the number of young people receiving custodial sentences at court (1/38). In Q4 2023/24 no custodial sentences were set by the courts of the 26 young people that were sentenced.
- 3.4% of 16-17-year-olds were NEET (not in education, employment or training) or not known as of May 2024, which is slightly higher than Q4 last year (3.1%). This includes 1.3% (123) who were NEET and 2.1% (195) not known. The percentage of 16-17-year-olds who are NEET is lower than the London average of 1.9% and the England average of 3.5%. Of those who were NEET, 61.8% (76) young people were seeking employment or training and 13% are NEET due to illness.



# Priority Three: Thriving children and young people

Improve educational outcomes for all children and young people

### **Education Health and Care Plans (EHCPs)**

• In relation to the percentage of EHCPs completed within 20 weeks, performance has improved significantly and is now above the quarterly target of 80%.

| Percentage of Ed<br>Plans (EHCPs) co<br>weeks (excluding | ompleted with              |                           | Percentage of Education Health Care<br>Plans (EHCPs) annual reviews<br>completed on time | Percentage of Education Health Care<br>Plans (EHCPs) Maintain, Amend or<br>Cease (MAC) letters issued on time<br>following annual reviews |                   |                           |  |  |
|--|----------------------------|---------------------------|--|---|-------------------|---------------------------|--|--|
| Quarterly target<br>Annual target<br>Previous<br>quarter | 99%<br>80%<br>80%<br>70.8% | Quarterl<br>y Q1<br>24/25 | Data not available for Q4 due to issues with the database                                | Quarterly target<br>Annual target<br>Previous<br>quarter  | 95%<br>95%<br>96% | Quarterl<br>y Q4<br>23/24 |  |  |

## Increase local education, play and leisure opportunities for children and young people with special educational needs and disabilities

| Number of EHCP pupils who attend school outside of the borough |                           | Percentage of EHCP pupils attend independent special soutside of the borough |                           | Number of EHCP pupils who<br>independent special schools<br>of the borough |                           | Number of SEN pupils with a p<br>travel budget (PTB) | personal                  | travel budget (PTB) who go to schools and other settings outside of the borough |                           |  |
|--|---------------------------|--|---------------------------|--|---------------------------|--|---------------------------|---|---------------------------|--|
| 1,141  | Quarterl<br>y Q1<br>24/25 | 2.3%   | Quarterl<br>y Q4<br>23/24 | 109  | Quarterl<br>y Q4<br>23/24 | 419  | Quarterl<br>y Q4<br>23/24 | 71  | Quarterl<br>y Q4<br>23/24 |  |
| Previous<br>quarter 1,134                                      |                           | Previous quarter 2.7%  |                           | Previous<br>quarter 128  |                           | Previous<br>quarter 413                              |                           | Previous<br>quarter 70  |                           |  |

| Number of SI<br>services | EN pupils using f | leet                      |
|--------------------------|-------------------|---------------------------|
|                          | 914               | Quarterl<br>y Q4<br>23/24 |
| Previous<br>quarter      | 921               |                           |

### Build and facilitate more good quality affordable homes for local people

### **Planning**

- In Q1 2024/25, 78.6% of 2 year rolling minor applications were determined within target, this is a slight decrease compared to Q4 (79.8%). Many of the legacy cases that the team have been working hard to clear fall within this category and hence have been out of time, which impacts the rolling performance. As the backlog reduces this is becoming generally less of issue. The improved pre-application service offer may increase take up of the service and allow some of the issues that impact this scale of project (such as S106 and unilateral / undertaking) to be flagged at an earlier stage. Weekly surgeries now set up with Design/Heritage/Transportation colleagues to mitigate resource pressures and improve performance.
- The number of live applications in the system that remain undetermined was 649 at the end of Q1 2024/25. This represents a slight increase compared to Q4 2023/24 (635).
   Progress towards achieving the 580 target has slowed. This is due to several factors, but largely a consequence of minor application submissions increasing over this quarter.
   Officers remain committed to achieving the 580 target by end of Q4 2024 /25 and are implementing an action plan that will enable increased productivity.

| Percentage of pr<br>given within 60 v<br>registration of a | vorking days o |                           | Percentage of ma<br>determined withi        |            | ins                       | Percentage of minor applications determined within target |                     |                           | Percentage of o determined with  |                     | ons                       | Percentage of 2 year rolling major applications determined within target     |                     |                           |
|--|----------------|---------------------------|---|------------|---------------------------|---|---------------------|---------------------------|--|---------------------|---------------------------|--|---------------------|---------------------------|
| Quarterly target<br>Annual target                          | 90.6%<br>60%   | Quarterl<br>y Q1<br>24/25 | Quarterly target<br>Annual target           | 60%<br>60% | Quarterl<br>y Q1<br>24/25 | Quarterly target<br>Annual target                         | 75.7%<br>70%<br>70% | Quarterl<br>y Q1<br>24/25 | Quarterly target<br>Annual target  | 92.6%<br>70%<br>70% | Quarterl<br>y Q1<br>24/25 | Oflog indicator  Quarterly target  Annual target                             | 82.6%<br>80%<br>80% | Quarterl<br>y Q1<br>24/25 |
| Previous quarter   | 63.6%          |                           | Previous quarter                            | 80%        |                           | Previous quarter  | 72.1%               |                           | Previous quarter   | 89.1%               |                           | Previous quarter   | 84.8%               |                           |
| Percentage of 2 applications dete                          |                |                           | Percentage of 2 y other applications target | _          |                           | in the system that are undetermined                       |                     |                           | Percentage of pre-application advice given leading to a successful planning decision |                     |                           | ce Fast track performance: percentage applications determined within 8 weeks |                     |                           |
| Oflog indicator  | 78.6%          | Quarterl                  | Oflog indicator                             | 87.7%      | Quarterl                  |   | 649                 | Quarterl                  |  | 81.1%               | Quarterl                  |  | 100.0%              | Quarterl                  |
| Quarterly target<br>Annual target                          | 80%<br>80%     | y Q1<br>24/25             | Quarterly target<br>Annual target           | 80%<br>80% | y Q1<br>24/25             | Quarterly target<br>Annual target                         | 580<br>580          | y Q1<br>24/25             | Quarterly target<br>Annual target  | 75%<br>75%          | y Q1<br>24/25             | Quarterly target<br>Annual target  | 100%<br>100%        | y Q1<br>24/25             |
| Previous quarter   | 79.8%          |                           | Previous quarter                            | 87.6%      |                           | Previous quarter  | 635                 |                           | Previous quarter   | 70.3%               |                           | Previous quarter   | 99.3%               |                           |

## Build and facilitate more good quality affordable homes for local people

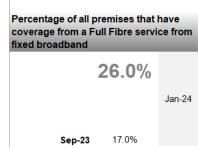
#### **Planning**

- The number of net homes granted permission in Q1 2024/25 was lower than anticipated. This is not a reflection on speed of decision making, but rather the downturn in major application submissions which is reflective of the national picture. Officers anticipate that the number of net homes will significantly increase over the next quarter to make up for this shortfall, as other major applications such as Joyce and Snells are granted planning permission.
- There has been a considerable reduction (almost half) of the number of planning notices served in comparison to the last quarter (Q4) (54 compared to 107).

| Number of new of Planning stage ( |              | ved at        | Percentage of ma applications dism |               | eal           |   |            |               | Number of enforce<br>the system               | ement cases | live in       | Number of planning notices served |     |               |
|-----------------------------------|--------------|---------------|------------------------------------|---------------|---------------|---|------------|---------------|---|-------------|---------------|-----------------------------------|-----|---------------|
|                                   | 163          | Quarterl      | Oflog indicator                    | Zero<br>Cases | Quarterl      | Oflog indicator                               | 86%        | Quarterl      |   | 89          | Quarterl      |                                   | 54  | Quarterl      |
| Quarterly target<br>Annual target | 310<br>1,246 | y Q1<br>24/25 | Quarterly target<br>Annual target  | 80%<br>80%    | y Q1<br>24/25 | Quarterly target<br>Annual target<br>Previous | 80%<br>80% | y Q1<br>24/25 | Quarterly target<br>Annual target<br>Previous | 250<br>250  | y Q4<br>23/24 |                                   |     | y Q1<br>24/25 |
| Jan - Feb 2024                    | 82           |               | Previous quarter                   | 100%          |               | quarter                                       | 69%        |               | quarter                                       | 17          |               | Previous quarter                  | 107 |               |

### Create well-connected, digitally enabled and well-managed neighbourhoods

• As of January 2024, 26% of premises (residential and non-residential) had Full Fibre broadband. This is significantly lower than the England average of 61%. Additionally, Enfield has the lowest Full Fibre coverage rate in London. Fibre broadband is delivered via clusters of fibre optic cables (each one thinner than a human hair) and speeds are faster than ADSL (the most commonly available type of broadband delivered through copper wires of phone lines). Data published by Ofcom in April 2024.



### Invest in and improve our council homes

#### Tenant satisfaction measures

- · We continue to be on target with compliance on gas, fire, and asbestos safety measures.
- The percentage of homes where legionella risk assessments have been carried out slipped below target this quarter due to access issues in 10 homes. Appointments have now
  been booked by contractors to access resident's lofts.

| Percentage of homes for which all required asbestos management surveys or re-inspections have been carried out  Percentage of homes for which all required legionella risk assessments have been carried out |      |                  | required communal passenger lift |      |                  | Percentage of co<br>which have a cur<br>certificate |       |                  | Percentage of homes for which all required fire risk assessments have been carried out |      |                  |                                |      |                  |
|--|------|------------------|----------------------------------|------|------------------|---|-------|------------------|--|------|------------------|--------------------------------|------|------------------|
| Quarterly target   | 100% | Quarterl<br>y Q1 | Quarterly target                 | 98%  | Quarterl<br>y Q1 | Quarterly target                                    | 99.2% | Quarterl<br>y Q1 | Quarterly target   | 100% | Quarterl<br>y Q1 | Quarterly target               | 100% | Quarterl<br>y Q1 |
| Annual target  Previous quarter  | 100% | 24/25            | Annual target  Previous quarter  | 100% | 24/25            | Annual target Previous quarter                      | 100%  | 24/25            | Annual target Previous quarter   | 100% | 24/25            | Annual target Previous quarter | 100% | 24/25            |

#### Tenant satisfaction measures

- Since April 2023 there has been considerable improvement in the number of council homes not meeting the Decent Homes Standard, from 31.8% reported in Q1 2023/24 to 15.5% in Q1 this year.
- In January 2024, the Council changed its Housing Management System to Civica Cx. Following implementation, management monitoring identified system issues that had an
  impact on performance, including the completion dates of jobs being recorded as the point of system action, rather than when the repair was actually completed. This is a
  reporting, rather than performance issue, and revised processes have been put into place. Work is ongoing to revise the figures and it is anticipated this will show that
  performance though the period was consistent with previous months.
- In addition, the Repairs and ERD Service is updating its Repairs Policy with the aim to launch in Q2, including timescales more consistent with top quartile performance by London Boroughs.

| Percentage of hor<br>the Decent Home |       | ot meet       | Percentage of repartanget timescale ( | •             | ed within     | Anti-social beha<br>the size of the la |      | lative to     | Number of com<br>size of the land | •     |               | within complaint I timescales | •     |               |
|--------------------------------------|-------|---------------|---------------------------------------|---------------|---------------|--|------|---------------|-----------------------------------|-------|---------------|-------------------------------|-------|---------------|
|                                      | 15.5% |               |                                       | <b>78.4</b> % |               |  | 2.27 |               |                                   | 67.88 |               |                               | 87.1% |               |
|                                      |       | Quarterl      |                                       |               | Quarterl      |  |      | Quarterl      |                                   |       | Quarterl      |                               |       | Quarterl      |
| Quarterly target                     | 10%   | y Q1<br>24/25 | Quarterly target                      | 92%           | y Q1<br>24/25 |  |      | y Q1<br>24/25 |                                   |       | y Q4<br>23/24 | Quarterly target              | 80%   | y Q1<br>24/25 |
| Annual target                        | 10%   | 24/20         | Annual target                         | 92%           | 24/20         |  |      | 24/20         |                                   |       | 23/24         | Annual target                 | 80%   | 24/20         |
|                                      |       |               |                                       |               |               | Previous                               |      |               | Previous                          |       |               |                               |       |               |
| Previous quarter                     | 15.5% |               | Previous quarter                      | 78.8%         |               | quarter                                | 52.9 |               | quarter                           | 47.49 |               | Previous quarter              | 80.7% |               |

### Invest in and improve our council homes

### Repairs

- Performance for repairs was impacted by system data issues, but due to contractor engagement and improved real-time monitoring, the issues have now been addressed. Digital services run KPI reports outside of CX to capture Northgate actual completion dates to correct migrated data in CX. Manual adjustments were then made on these reports to adjust actual completion dates posted into CX incorrectly by one M&E contractor.
- A team has been set up for the HHSRS and Damp & Mould, which consists of 4 Operatives and 1 Supervisor. In the month of July, 82 Orders have been raised, and, following
  process reviews following the Damp and Mould Audit earlier in the year, 8-week follow-up checks are being progressed. A trial of damp and mould monitors has also been started,
  with GLA funding and outcomes will be reviewed later in 2024/25.
- In Q1 2024/25 the average wait time for calls answered by the Repairs Housing Resolution team was 08m 29s. To reduce wait times going forward, the team has implemented new
  call targets and an intensive monitoring process to identify any issues or trends early, and support channel shift in communications.

| Percentage of res                 | •            |                  | Number of repair o concerning damp a |     |                  | Percentage of ur completed on tin       |            |                  | Percentage of Errepairs complete              | •            |                  | Average wait time the Repairs House |           |                  |
|-----------------------------------|--------------|------------------|--------------------------------------|-----|------------------|---|------------|------------------|---|--------------|------------------|-------------------------------------|-----------|------------------|
| 0                                 | <b>82.2%</b> | Quarterl<br>y Q1 |                                      | 313 | Quarterl<br>y Q1 | 0                                       | 83.2%      | Quarterl<br>y Q1 | 0   | <b>89.2%</b> | Quarterl<br>y Q1 | O                                   |           | Quarterl<br>y Q1 |
| Quarterly target<br>Annual target | 84%          | 24/25            |                                      |     | 24/25            | Quarterly target Annual target Previous | 84%<br>84% | 24/25            | Quarterly target<br>Annual target<br>Previous | 90%          | 24/25            | Quarterly target<br>Annual target   | 0m<br>11m | 24/25            |
| Previous quarter                  | 80.4%        |                  | Previous quarter                     | 213 |                  | quarter                                 | 83.8%      |                  | quarter                                       | 87.3%        |                  | Previous quarter                    | 13m 26s   |                  |

## Void management

• The percentage of stock vacant and unavailable to let in Q1 2024/35 was 3.8%, this is above the target of 2.4%. This indicator measures the efficiency of stock and whether we are maximising rent. The figure shown includes all regen and decanted blocks (Curlew House, Walbrook House, Shropshire & Cheshire House). If we were to deduct these units from this figure the overall total of voids unavailable to let for August 2024 would be 72 making this 0.72% of the overall stock.

| Percentage of sto<br>unavailable to let         | ck vacant and         |                           | Average time take<br>needs local author<br>excluding held per | rity housing         |                           |
|---|-----------------------|---------------------------|---|----------------------|---------------------------|
| Quarterly target Annual target Previous quarter | 2.4%<br>2.4%<br>2.75% | Quarterl<br>y Q1<br>24/25 | Quarterly target<br>Annual target<br>Previous quarter         | 30<br>38<br>38<br>40 | Quarterl<br>y Q1<br>24/25 |

### Drive up standards in the private rented sector

- In Q1 2024/25, 855 private sector housing licensing compliance inspections were carried out. We have set a challenging target to inspect 75% of licensed properties within the 5-year period of the selective licensing scheme. However, we have a resource issue and recruitment difficulties which have led to a backlog of inspections. We have identified a delivery partner to carry out compliance inspections, and we are starting a 3-day trial on 17 September 2024. Subject to the outcome of the trial, we will commission the company to support us with the inspection regime to help us meet our scheme target.
- · Enforcement is subject to inspection outcomes and therefore no target is set. We continue to use proportional enforcement to the deficiencies found.

| Private sector hous applications receive |     | g                         | Private sector hou compliance inspe | _                     | _                         | Private sector housing<br>enforcement notices | g licensir | ng                        |
|--|-----|---------------------------|-------------------------------------|-----------------------|---------------------------|---|------------|---------------------------|
|  | 686 | Quarterl<br>y Q1<br>24/25 | Quarterly target<br>Annual target   | 855<br>1,181<br>4,726 | Quarterl<br>y Q1<br>24/25 |   | 61         | Quarterl<br>y Q1<br>24/25 |
| Previous quarter                         | 803 |                           | Previous quarter                    | 715                   |                           | Previous<br>quarter                           | 60         |                           |

Quarterl

y Q1

24/25

Previous quarter

125

Previous quarter

#### Homelessness and temporary accommodation

- The number of households in temporary accommodation has fallen in line with what is necessary to achieve the full year outturn. In common with other London boroughs, we are continuing to see high levels of demand, driven by the gap between rents and benefits. Our ability to manage demand and move residents out of temporary accommodation is key to sustaining the reduction in progress.
- In Q1 there was 1,372 homeless approaches on Jigsaw in comparison to 1,231 at the same period last year. Despite the high number of approaches the actual number of placements is low in comparison with previous years. The number of children in B&B accommodation has a direct relationship to the housing crisis and is in stark contrast to prepandemic performance when no children were in B&B for more than 6 weeks.

| Number of house temporary accor                       | _                                |                           | Number of childre accommodation   | n living in ter    | mporary                   | Number of childre accommodation | en in B&B  |                           | Families with child<br>Breakfast accommended<br>than 6 weeks, exc<br>pending review | nodation for  | more                      | Number of homel<br>Jigsaw | ess approach | es on                     |
|---|----------------------------------|---------------------------|---|--------------------|---------------------------|---------------------------------|------------|---------------------------|---|---------------|---------------------------|---------------------------|--------------|---------------------------|
| Quarterly target<br>Annual target<br>Previous quarter | 3,154<br>3,000<br>3,000<br>3,208 | Quarterl<br>y Q1<br>24/25 | Previous quarter  | <b>4,493</b> 3,905 | Quarterl<br>y Q1<br>24/25 | Previous<br>quarter             | <b>162</b> | Quarterl<br>y Q1<br>24/25 | Quarterly target<br>Annual target<br>Previous<br>quarter                            | 0<br>0<br>121 | Quarterl<br>y Q1<br>24/25 | Previous quarter          | 1,372        | Quarterl<br>y Q1<br>24/25 |
| Number of Home<br>duties ended wit                    |                                  |                           | Percentage of suc<br>preventions (acco<br>sustained or straig<br>rented sector) | mmodation          |                           |                                 |            |                           |   |               |                           |                           |              |                           |

Quarterl

y Q1

24/25

52.3%

# Priority five: An economy that works for everyone

## Enable local people to develop skills to access good quality work

8.0%

10.0%

Previous year

- Enfield's estimated employment rate for the period April 2023 March 2024 was 67.5%. This is lower than the regional (74.5%) and national (75.5%) averages.
- Enfield's claimant rate was 6.6% as of June 2024. This is higher than both London (5.4%) and GB averages (4.0%).
- 14.6% of adults with learning disabilities were in employment as at June 2024 and over the year has remained at a consistent level.
- 27.4% of households in Enfield have an annual gross income less than £30,000 and 8% less than £15,000 per annum.

| Employment rat age population)   | •     | orking             | Claimant count a working age pop | •    | ge of                     | Number of house |        | _                         | Percentage of addisabilities in em            |                         | ning                      | Percentage of E<br>with a househol<br>£30,000 per ann | ld income less |                |
|--|-------|--------------------|----------------------------------|------|---------------------------|-----------------|--------|---------------------------|---|-------------------------|---------------------------|---|----------------|----------------|
|  | 67.5% | Apr 23 -<br>Mar 24 | Previous                         | 6.6% | Quarterl<br>y Q1<br>24/25 | Previous        | 11,008 | Quarterl<br>y Q1<br>24/25 | Quarterly target<br>Annual target<br>Previous | 14.6%<br>16.0%<br>16.0% | Quarterl<br>y Q1<br>24/25 |   | 27.4%          | Annually 23/24 |
| Jan 23 - Dec 23  | 67.9% |                    | quarter                          | 6.1% |                           | quarter         | 10,880 |                           | quarter                                       | 14.3%                   |                           | Previous year   | 32.3%          |                |
| Percentage of Enfield households with a household income less than £15,000 per annum |       |                    |                                  |      |                           |                 |        |                           |   |                         |                           |   |                |                |

## Priority five: An economy that works for everyone

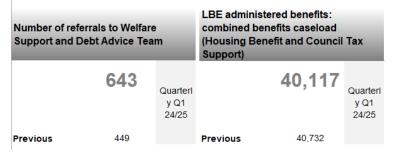
## Support local businesses and encourage inward investment in growing sectors which offer sustainable employment to local people

- There were 40,355 active businesses registered at Companies House in Enfield as of June 2024, 5.8% higher than at the same period last year.
- During April 2024 June 2024 there were 812 business start-ups (15% decrease on the same period last year). Most common industries: Real estate, professional services and support activities: 255, Construction: 148, Wholesale and Retail trade: 141.



## Provide support and advice for residents on low incomes

- A total of 643 residents were referred to the Welfare Support and Advice Team in Q1 2024/25. This is an increase of 43% since the last quarter.
- The number of residents claiming Council Tax Support and/or Housing Benefit is 2.5% lower than at the same quarter in 2023/24.



## **Our principles**

## Accessible and responsive services

### Complaints, FOIs, MEQs and SARs

- 395 out of a total of 498 (79%) initial review complaints were responded to inside target. 44 out of a total of 44 (100%) final review complaints were responded to inside target.
- In relation to MEQs, performance has been increasing quarter-on-quarter however this dipped slightly in Q4. 962 MEQs were responded to within 8 days out of a total 1,123 MEQs (86%).
- MEQs are allocated to appropriate officers within 24 hours of being received, with dedicated resource in the central complaints team to help achieve this. Refreshed guides have been produced for officers following the change of the Verint desktop. Improvement in performance appears to have risen from the promotion of greater ownership of MEQs by officers allocated to respond.
- 277 out of a total 333 FOIs (83%) were responded to within 20 days.
- 43 out of a total 55 SARs (78%) were closed within a calendar month.

| Initial review con<br>responded to ins<br>overall) |             | _                     | Final review com<br>responded to ins<br>overall) | •          |                       | Percentage of F0<br>20 days (Council |              | l within              | Percentage of ME<br>within 8 days (Co | •          |                       | Percentage of SA calendar month ( |              |                       |
|--|-------------|-----------------------|--|------------|-----------------------|--------------------------------------|--------------|-----------------------|---------------------------------------|------------|-----------------------|-----------------------------------|--------------|-----------------------|
|  | <b>79</b> % |                       |  | 100%       |                       |                                      | 83%          |                       |                                       | 86%        |                       |                                   | <b>78</b> %  |                       |
| Quarterly target<br>Annual target                  | 95%<br>95%  | Quarterly<br>Q1 24/25 | Quarterly target<br>Annual target                | 95%<br>95% | Quarterly<br>Q1 24/25 | Quarterly target<br>Annual target    | 100%<br>100% | Quarterly<br>Q1 24/25 | Quarterly target<br>Annual target     | 95%<br>95% | Quarterly<br>Q1 24/25 | Quarterly target<br>Annual target | 100%<br>100% | Quarterly<br>Q1 24/25 |
| Previous quarter                                   | 69%         |                       | Previous quarter                                 | 89%        |                       | Previous quarter                     | 86%          |                       | Previous quarter                      | 81%        |                       | Previous quarter                  | 74%          |                       |

### **Contact Centre**

 Both satisfaction ratings for customer services telephony and webchat have increased and are exceeding the set targets. Q1 data is based on April - May 2024 as the figures for June are currently unavailable.

| Customer servicustomer satisf     |            |                      | Webchat custon                    | ner satisfactio | n rating             |
|-----------------------------------|------------|----------------------|-----------------------------------|-----------------|----------------------|
|                                   | 87.3%      | Quarterly            |                                   | 87.9%           | Quarterly            |
| Quarterly target<br>Annual target | 70%<br>70% | Apr -May<br>Q1 24/25 | Quarterly target<br>Annual target | 80%<br>80%      | Apr -May<br>Q1 24/25 |
| Previous quarter                  | 74%        |                      | Previous quarter                  | 85.4%           |                      |

## **Our principles**

#### Financial resilience

### **Council Tax and Business Rates**

- The council tax collection rate as of the end of June 2024 was 27.5%. This is a slight reduction on the collection rate at the same period last year (28.10%). The annual target has been set at 95% as per the previous year however the Budgeted 6 year Lifetime collection for 2024/25 was set as 94.60% in the taxbase report published in January 2024. Only 93.56% was collected last year without the huge changes in the CTS scheme that have happened for 2024/25 which may prove challenging.
- The business rates collection rate as of the end of June 2024 was 25.67%.
- The level of council tax arrears has increased from the end of last year. The total council tax arrears from previous years reduced to £29,094,561 at the end of last year but at the end of June 2024 this has increased to £38,972,485.
- As of end of June 2024, total business rates arrears from previous years were £20,266,758. This is an increase of 22% from the end of last year.

| Percentage of C<br>(in year collection |            | llected               | Council Tax arre<br>years | ars from prev |                       | Percentage of E<br>collected (in ye |              | S                     | Business Rate/N<br>previous years | NDR arrears | from                  |
|--|------------|-----------------------|---------------------------|---------------|-----------------------|-------------------------------------|--------------|-----------------------|-----------------------------------|-------------|-----------------------|
| Oflog indicator                        | 27.5%      |                       | £38,97                    | 2,485         |                       | Oflog indicator                     | 25.67%       |                       | £20,26                            | 6,758       |                       |
| Quarterly target<br>Annual target      | 28%<br>95% | Quarterly<br>Q1 24/25 |                           |               | Quarterly<br>Q1 24/25 | Quarterly target<br>Annual target   | 25%<br>95.6% | Quarterly<br>Q1 24/25 |                                   |             | Quarterly<br>Q1 24/25 |
| Q1 23/24                               | 28.10%     |                       | Previous quarter          | £29,094,561   |                       | Q1 23/24                            | 26.09%       |                       | Previous quarter                  | £16,599,459 |                       |

## **Our principles**

#### Financial resilience

### Oflog

- Non-ringfenced reserves presents earmarked and unallocated reserves as a percentage of Net Revenue Expenditure. Enfield 34.4% / London median 53.9%.
- Non-ringfenced reserves presents earmarked and unallocated reserves as a percentage of Service Expenditure. Enfield 32.2% / London median 43.6%.
- The total core spending power per dwelling in Enfield stands at £2,143 in comparison to the median of Enfield's CIPFA neighbours of £2,277.
- According to the Institute for Fiscal Studies data, Enfield have one of the largest gaps in the country between relative funding and relative need of all local authorities (4th highest
  gap in percentage terms out of 150 local authorities). That is a £271 per person gap between relative funding and relative need. This means that a higher proportion of Enfield's
  budget has to be spent on core statutory services than other local authorities.
- The calculation for the debt servicing as a percentage of core spending power differs from year to year. This is not the same indicator as Enfield's percentage of net revenue budget spent on capital financing'. This is based on RO forms and includes HRA interest but compares it only to General Fund resources. We've made representations to DLUHC that the measure doesn't make sense (either HRA should be included in both numerator and denominator or excluded from both). The jump between 2021/22 and 2022/23 is pronounced because Enfield's 2021/22 RO form was done on a different basis than 2022/23 (2021/22 did not include HRA interest but 2022/23 did).
- The total debt includes HRA debt but 'Core Spending Power' excludes HRA resources. The London Median was 281.9%.

| Non-ringfenced<br>percentage of N<br>Expenditure |       |                   | Non-ringfenced percentage of s |       |                   | Total Core Sper<br>dwelling | nding Power pe | er                | Social care spen |       | _                 | Debt servicing as |       | e of           |
|--|-------|-------------------|--------------------------------|-------|-------------------|-----------------------------|----------------|-------------------|------------------|-------|-------------------|-------------------|-------|----------------|
|  | 34.4% | Annually<br>22/23 |                                | 32.2% | Annually<br>22/23 |                             | £2,143         | Annually<br>22/23 |                  | 64.1% | Annually<br>22/23 |                   | 17.9% | Annually 22/23 |
| Previous year                                    | 36.8% |                   | Previous year                  | 34.1% |                   | Previous year               | £1,986         |                   | Previous year    | 67.1% |                   | Previous year     | 9.2%  |                |

| Total debt as a spending power | •      | core              | Level of Band D | ) council tax ra | tes               | Council Tax rev | renue per dwel | ling              |
|--------------------------------|--------|-------------------|-----------------|------------------|-------------------|-----------------|----------------|-------------------|
|                                | 490.8% | Annually<br>22/23 |                 | £1,594           | Annually<br>24/25 |                 | £1,691         | Annually<br>24/25 |
| Previous year                  | 458.8% |                   | Previous year   | £1,518           |                   | Previous year   | £1,513         |                   |